

## Comprehensive Organizing Program for UFPJ

As amended and adopted at the 3<sup>rd</sup> UFPJ National Assembly, June 22-24, 2007

As we consider the direction and priorities for the work of United for Peace and Justice for the next 18 months, we build on our own history and what is already in motion. We also have to look at the context we are in, a context we have helped develop.

With the combination of a raging unpopular war – with all of its death and destruction – mass disillusionment over the Bush Administration policies, frustration with the slow movement in Congress, and the fact that the 2008 election season has already begun, the peace and justice movement has a more significant opening than we have seen in decades and certainly since the war in Iraq began. To fully realize our own potential, UFPJ as a national coalition must assess the moment, identify the obstacles and constraints we face (as well as our strengths), and develop a strategy for our work in the coming period.

The following recommendations seek to expand from our collective experience as well as open new arenas for our organizing. The overall package is grounded in the core assumption of the Strategic Framework: *UFPJ's central focus must continue to be public action that calls for the immediate withdrawal of all U.S. forces from Iraq, as well as action that seeks to impact directly on the pillars of support for the war. We must do everything in our power to make sure there is not a fifth anniversary of this war in March 2008. As we pursue this goal, we must plan our approach to make sure that war in Iraq doesn't simply give way to war and injustice in some other place.*

We face major challenges as we develop the programmatic direction for UFPJ.

- 1) How do we take advantage of the historic opportunities of the moment and transform the massive antiwar sentiment into a force that can change policy? How do we encourage greater activism and build a broader, more powerful movement? Given the reality that some people have been working to end the war in Iraq for more than four years, how do we sustain interest and involvement?
- 2) What will it take to develop a more cohesive nationwide strategy to end the war in Iraq, one that has broad ownership by local groups and national organizations that are part of this movement? Can we more quickly respond to unfolding events, more effectively shift the terms of the public debate, be better at leveraging power?
- 3) How do we translate our political understanding of the connections between issues into concrete program work? How do we help others see those connections and then be willing to take action? How do we do this work and stay focused on ending the war in Iraq? For instance, how do we challenge the framework of the “War on Terror” and in that context work to end the U.S. war in Afghanistan?
- 4) How do we incorporate and use education as an organizing and outreach tool, especially as we develop ways to reach new constituencies and communities?
- 5) How do we expand participation in some of the tactics our movement has been using, and at the same time, be more creative in our work? For instance: How do we expand weekly antiwar vigils of 25 people into vigils of 50 or 75 people; what can be done to more consistently take direct action that disrupts or interrupts the business of war; what activities can we develop that are more dramatic as well as more engaging for people; can we aim for a national mobilization of a million people or more?
- 6) What needs to be done to strengthen local organizing and national work simultaneously? How can the national structure of UFPJ best serve the needs of local organizing? For instance, can we help local groups develop concrete plans to expand the racial, gender, sexual orientation, age and class diversity within their organizing?

- 7) How do we deepen our understanding of solidarity work and what it means to be an ally to communities impacted by this Administration's policies?

### **GOALS FOR PROGRAMMATIC WORK**

1. Take advantage of the new moment in the struggle to end the war in Iraq and bring the troops home. This moment includes (a) the current (and hopefully growing) confrontation between Congress and the White House, (b) the way the mainstream media are presenting developments in Congress as well as the situation in Iraq, and (c) the fact that the vast majority of the people in this country are opposed to the war and want it to end. More specifically, taking advantage of this moment means:

- Bringing more people – and more people from the diverse communities of this nation – who are opposed to the war into public action to end it while sustaining the involvement of those who are already active. Open new and creative vehicles and tactics for people to express their discontent and opposition. Promoting the development of organizing skills to help facilitate broader participation in the peace and justice movement, and encouraging people to make their contribution to this work in a wide range of activities and projects.
- Helping more people see how the war and occupation in Iraq is linked to other key issues: possible military attacks on Iran, the war in Afghanistan, U.S. support of the Israeli occupation of Palestinian territories, oil and the climate crisis, nuclear weapons proliferation and dangers, the role of corporate war profiteers, torture, attacks on civil liberties and civil rights here at home, etc.

2. Strengthen links between the antiwar movement and economic, immigrant rights and social justice movements, particularly by working on the federal budget while highlighting the economic costs of the war and the need to fund social programs here at home – such as the rebuilding of New Orleans. Encourage groups that work on economic and social justice issues to add their voices to the call for ending the war. Given the current targeting of Muslims, Arabs and Arab Americans we recognize the need for focused efforts that challenge anti-Arab and anti-Muslim forms of racism and religious bigotry.

3. Build on the creative local and national organizing efforts of the antiwar movement during the 2004 and 2006 election seasons as we interface with the 2008 presidential and congressional elections, recognizing that the presidential race is already well underway. We must make sure our call to end the war in Iraq is clearly heard and that issues of war and peace more generally are paramount throughout the electoral cycle. UFPJ will not endorse or support specific candidates for any office nor political parties, and we reaffirm our independence from any political party. Our goal will be to ensure that the sentiment for ending this war, and redirecting our nation's priorities, is so pervasive and so visible that every candidate for every office will feel he/she must address and be accountable to an energized, mobilized, and active populace.

Applying these broad goals within specific areas of work means setting concrete plans of action and measurable benchmarks.

### **AREAS OF WORK**

As we look at the areas of work below we need to consider several things:

- 1) What can/should UFPJ as a broad nationwide coalition do, keeping in mind that we include local groups and national organizations? In other words, what should the priority work of the full coalition be?
- 2) Are there areas of work that some of UFPJ's member groups are doing (or want to do) that could be supported by the national coalition without being priorities for the whole coalition?
- 3) Having a political framework that recognizes the importance of different issues, and the need to build connections between issues, does not mean we necessarily have the resources or wherewithal as a coalition to take action on everything. How do we use our limited resources most strategically?

UFPJ member groups will engage in different ways in the projects, campaigns, and activities of the coalition. Our goal is to have agreement among the coalition's member groups that these are the areas of work the national

structure should emphasize, and that member groups will be as fully involved as possible in the specific program areas that work for them.

### **PRIORITY CAMPAIGN TO END THE WAR IN IRAQ**

UFPJ will pull together several of the areas of work already in motion, as well as open up several new areas of work, all as part of an inclusive campaign aimed at ending the war in Iraq now! We will do this work in a way that nurtures a broader – and therefore a stronger – movement to challenge and change U.S. foreign and domestic policies.

#### **Component Parts of the UFPJ Campaign to End the War in Iraq**

(During the National Assembly there were several times when delegates broke into small groups to discuss the specifics related to each area of work. The descriptions below are just the overview of each area of work, not detailed descriptions. The items in this section are listed in the order in which they were ranked by the delegates at the UFPJ National Assembly.)

##### **1) Ending Congressional Support for the War**

This includes work around supplemental funding requests, the defense authorization and appropriation process, and other legislative initiatives including hearings. Pressuring Congress means using all of the tools and tactics available: meetings with members of Congress, going to hearings, petitions, call-in days, protests at members' home district offices, activities in their offices, nonviolent civil disobedience and other creative ways to keep the pressure on Congress to use its power to end the war. One of our goals is to deepen the divide between Congress and the Administration. (Not because one branch is controlled by the Democrats and one by the Republicans but because any split within the forces that created and maintain the war will advance our work.)

In addition to legislative issues related to Iraq, our congressional work addresses Iran, nuclear disarmament, immigrant rights, and budget priorities. We will also address issues related to the climate crisis and global warming, as well as the rebuilding of New Orleans and the Gulf Coast.

##### **2) Major Antiwar Mobilization this Fall – Regional Demonstration on Saturday, October 27th**

One of the ways we have kept our opposition to the war in the public eye is to periodically organize mass national demonstrations. We have heard from many UFPJ member groups that they believe it will be important to put massive numbers of people into the streets this fall, and that we can best do that by organizing a national mobilization. Some have made strong arguments for everyone going to Washington, DC (with a companion demonstration/s on the West Coast), while others have made strong arguments for a day of nationally coordinated local antiwar actions.

We put forth this proposal, hoping it will meet the needs and build on the strengths of local groups and national organizations. That is, UFPJ should initiate, call for and organize a day of major regional antiwar demonstrations in 6 to 8 cities around the country. The goal would be to make each of these actions the largest they could be, so when the numbers are added up we will have put more people into the street on that single day than ever before. Major regional actions would address the realities many local groups are facing (the fatigue many people are feeling and the cost of getting people to DC) and, at the same time, give people the opportunity to be part of something much larger than they can experience in local actions. National organizations would play a significant role in mobilizing their networks and membership to build the regional actions.

Working with our international partners, UFPJ will strive to make the fall mobilization an “international day of action” in the spirit of the Feb. 15, 2003 “World Says No to War” global actions.

Pulling this off successfully will require a major commitment from the groups within each region to work together (which in turn can help strengthen coalition building), as well as planning for a major national media campaign to ensure that these activities are projected through the media as a joint set of events. If there is interest in and support

for this idea, we will collectively have to select a date that does not conflict with other activities and can work well in the different regions of the country.

### **3) Counter Recruitment Work, Support for Military Resisters, Support for Veterans and Military Families**

One important part of our collective efforts is the work to reduce the flow of people into the U.S. military machine and mitigate the growth of militarism as well as the blind acceptance of it as a cultural necessity. In many places around the country, groups have been working to counter the recruitment practices of the U.S. military, and this movement is growing. At the same time, support for the war is eroding within the military as they have had trouble reaching recruitment goals, the horrific treatment of returning veterans is made more public, more people in uniform and veterans are speaking out, and more of the top brass of the military openly question the policy. The voices of Iraq war veterans and military families remain a powerful force, and our support for the work within these constituencies will remain a top priority. We will need to explore how to make direct contact with people in the military (what lessons can be learned from the GI coffeehouse movement during the Vietnam War – is there an online version of this that could be developed?) and we must make connections with the support groups for military resisters that are already in motion.

### **4) Exposing and Challenging the Economic Costs of the War and the Military Budget**

As the opposition to the war in Iraq has steadily grown, so too has the interest in taking up this struggle by groups that usually focus on domestic issues, human needs and social programs. We have a new opportunity to build alliances and find common ground with these organizations, but this will not happen automatically. UFPJ should develop organizing and educational materials, strengthen connections with such forces on the national level, and help our member groups working locally to develop and strengthen such connections. This work will connect to the Congressional work and the demand to cut off funding for the war, and it needs to be viewed as part of the longer-term movement building we are committed to.

### **5) Relating to the 2008 Election Season, Which Is Already Well Under Way**

We must ensure that the issues important to us – ending the war in Iraq now, no new war in Iran, etc. – are front and center on everyone's agenda during the campaign season. This means developing organizing materials, ideas for creative action and other resources that would be useful at the local level both in terms of the presidential and the congressional elections. It will mean developing relationships with other progressive movements that are injecting their issues into the election season. And it will mean creating opportunities to interface with the public aspects of campaigns: bird-dogging candidates, bringing our message to candidates' forums and other public events, etc.

UFPJ will work with local organizers in Denver and Minneapolis-St. Paul to help organize public protests during the Democratic and Republican nominating conventions in the summer of 2008. Our goal will be to make sure that the demands of the peace and justice movement are visible and heard, especially taking advantage of the massive media convergence in each of those cities.

Other aspects of our work around the 2008 election cycle need to be developed: What can organizations that have 501(c)(3) or 501(c)(4) status legally do without putting themselves in jeopardy? UFPJ should help facilitate discussions among those member groups concerned about these to help ensure they too make the greatest contribution possible to keeping our issues in the public eye.

### **6) Skills and Organizing Training for Local Groups**

Support and promote training for local groups on important organizing skills. This could include legislative work, campaign strategy development, media and messaging, fundraising, nonviolent direct action, local base building, and using the internet to strengthen local organizing. The effort might also focus on developing resources for local groups to use in their organizing campaigns.

### **7) Challenging the War Profiteers**

The corporate offices, factories and other installations that are part of the military industrial complex are in every state of the nation. One possible focus could be the oil companies, such as Exxon-Mobil, which is almost the

“poster child” of “Blood for Oil.” Another focus could be on the private contractors like Halliburton, the private security operations like those run by Blackwater. Taking this up would mean doing both educational and protest work. One aspect of this work is to educate people about the corporate interests that drive so much of U.S. foreign policy. We should demand that corporate profits made off of this war be used to pay for the rebuilding of Iraq, which would be controlled by the Iraqis. Our efforts could also include a legislative push to prohibit profiteering. (Of course, we would want to look at what’s happened during previous wars when such bills were passed.)

### **8) Nationwide Public Education Project**

This effort would focus on schools, students and educators to explain how the war in Iraq actually happened, the larger policy undergirding the war, why it is wrong in every sense, and the logic of both immediate and complete withdrawal from Iraq and a total overhaul of U.S. foreign policy. This would also include community-based educational events, preparation and distribution of educational materials and working with our allies to develop joint educational projects. The issues of how we would address the post-war transition in Iraq might be taken up in this work as well.

### **COMPREHENSIVE SUMMER/FALL CAMPAIGN**

United for Peace and Justice is supporting a campaign that will run from early August to the end of October. This effort includes an emphasis on decentralized, local actions as well as nonviolent direct action and civil disobedience. UFPJ will commit staff time and resources to help organize, publicize and mobilize member groups to participate in these actions and campaigns. The package of action includes:

- No Nukes, No Wars, No Profiteers – August 6-9: anniversaries of the U.S. atomic bombings of Hiroshima and Nagasaki; protests at corporate offices and facilities of war profiteers and nuclear facilities around the country.
- Occupation Project re-launch on August 6: acts of nonviolent civil disobedience/civil resistance and office occupations occurring through at least the end of September. The campaign is demanding that members of Congress publicly commit to voting against any funding for the Iraq war or we will nonviolently occupy their offices.
- Declaration of Peace – September 14-21: a week of coordinated nonviolent actions.
- Iraq Moratorium Campaign – Friday, September 21, and successive Fridays (see more details below).
- No War, No Warming – October 21-23: local and national action to highlight connections between the war in Iraq and the global warming crisis.
- Major Regional Antiwar Mobilizations on Saturday, October 27.

### **A FEW TACTICS FOR THE UFPJ CAMPAIGN TO END THE WAR IN IRAQ**

#### **1) Local Government and Institutional Resolutions**

Work to get state legislatures and county and city councils to pass antiwar resolutions and make specific demands on Congress and/or the White House. Encourage local and state elected officials to speak out against the war, the deployment of their National Guard units, and the budget issues. In addition to being another public arena for discussion and the voicing of opposition to the war, such efforts will bring more pressure on members of Congress. Our work would benefit from the support and involvement of wider forces, including institutions and organizations not usually associated with the peace and justice movement. Seeking support in the form of organizational/institutional resolutions also forces those bodies to open up discussion and debate within their ranks. For example, the recent passage of a strong antiwar resolution by the American Historical Association was the result of organizing within that body.

## **2) Coordinated Days of Local Action/Iraq Moratorium Campaign**

UFPJ will support a call for an Iraq Moratorium Campaign. The idea is to set aside the 3<sup>rd</sup> Friday of every month (starting in Sept.) for a concentration of local, decentralized antiwar actions and activities around the country – all under the banner of No More Business As Usual. The goal is to bring the antiwar movement and our activities closer to the “everyday” person, and thereby bring normal activity closer to a halt. Activities would be determined by local organizers and could range from something as simple as distributing and wearing black armbands to educational events to pickets at recruitment stations to religious services to direct action at war profiteers’ offices to refusal to buy certain products to even staying out of school or work.

We need to consider when it might be appropriate to call for and organize other decentralized, coordinated days of local action. These could be focused on one of the component parts of the overall campaign, or could be more broadly shaped.

## **3) Nonviolent Civil Disobedience and Direct Action**

A newly constituted working group has come together to help facilitate information sharing and action among nonviolent direct action/civil disobedience forces around the country. This is especially important, as we have reached a defining moment in the movement to end the U.S. war in Iraq and its global drive for empire. There's clearly interest in the larger movement for escalating our tactics and risk taking, as evidenced by a growing number of civil disobedience/NVDA initiatives and actions including the Occupation Project, Declaration of Peace, Witness Against Torture, School of the Americas protests, Port of Olympia brigade, Carnegie Mellon University action in Pittsburgh, SDS actions across the country, and much more.

While Congress will continue to be a focus, we also want to increase our pressure on the infrastructure that allows this war to be fought – the "military-industrial complex." At recruiting centers, weapons trains, university research departments, and war profiteers' offices, we will directly confront the pillars of war as we build our capacity to disrupt and shut down the war machine and the systems that support it.

## **OTHER AREAS OF WORK FOR UFPJ**

In addition to integrating the issues and work ideas below directly into the Campaign to End the War in Iraq as laid out above, UFPJ needs to devote some of its energies and resources to these areas of work as well:

### **1) The Urgent Need to Prevent a Military Attack on Iran by the U.S. or Its Proxy**

With the beating of the drums of war growing louder, the UFPJ Steering Committee decided in the winter of 2006-07 to establish a No War on Iran working group. Work on this issue has previously included putting resources on the UFPJ website, addressing our opposition to U.S. military action against Iran in major mobilizations, adding the issue of preventing a war in Iran to the UFPJ legislative agenda and generally urging member groups to take up this issue in a more vigorous way.

The working group seeks to complement efforts already underway, help coordinate the work of member groups, and develop new initiatives on this issue. Areas of work include educational projects, public protest (of all varieties), media work and pressure on Congress. More specifically, ideas include: expanding the resources available to organizers; relating this issue to impeachment efforts; considering an economic boycott; preparing an emergency response network; possibly implementing an Iran Pledge of Resistance campaign; putting pressure on the United Nations; organizing town hall meetings around the country; and conducting public awareness and advocacy activities to urge the administration to cease threatening statements and belligerent actions which move us further from a sustainable peace. These include: ostensibly good-faith diplomatic overtures that include "deal-breaker" preconditions, imposition of sanctions that further isolate and antagonize Iran while punishing innocent citizens and consumers, saber-rattling through massive movement of military assets, and conduct of cross-border clandestine activities designed to destabilize Iran and foment anti-government activity.

## **2) Nuclear Disarmament and Redefining National Security**

The oldest working group of UFPJ, this group pulls together both national organizations and local groups that are working for the complete disarming of all nuclear weapons. The group has prepared and distributed educational materials, helped groups working on related issues understand the connections, participated in UN and other international arenas, and played a leadership role in UFPJ's organizing for a mass mobilization in May 2005 on the occasion of the UN Review of the Nuclear Non-Proliferation Treaty. The working group will continue to do work that (1) highlights the hypocrisy of the U.S. nuclear programs and rhetoric, (2) educates people on the dangers of U.S. nuclear policy, and (3) makes the connections between nuclear issues and militarism more generally. UFPJ should also address the development of a new generation of nuclear weapons and delivery systems, as well as weapons in space.

## **3) International Projects (A Committee of the National Steering Committee)**

### No Foreign Bases Network

UFPJ participated in the International Conference for the Abolition of Foreign Military Bases that was held in Ecuador this past March. Movements against foreign bases in more than forty countries were represented and there was agreement to form a new international network to coordinate and strengthen these efforts. With over 700 bases and installations in every corner of the world, the U.S. military is the largest problem and the focus of most of the campaigns already underway. As part of UFPJ's commitment to challenging the empire-building drive of the United States, work within this network makes a great deal of sense. Our work would include sharing information about the global struggle against bases with the peace and justice movement in this country, as well as supporting groups in other countries that are struggling to shut down bases. Of course, one central component of this work must be on ensuring that there are no permanent U.S. bases in Iraq, which means figuring out how to stop the construction presently underway.

### UN Mandate on Iraq

UFPJ will work with its member organizations and international partners to develop a strategy to address the UN Mandate on Multi-National Forces in Iraq which expires on December 31, 2007. More specifically, we will work with our international partners to call on our governments and UN representatives to not renew the UN Mandate on Iraq when it expires.

### World Social Forums

UFPJ has been represented at all of the World Social Forums and through these gatherings we have made connections with our allies and peers in many countries. Our work in this arena would be to continue to ensure UFPJ's participation in the social forums, as well as informing our member groups about upcoming forums.

### International Conferences

From time to time UFPJ is asked to participate in country-specific, regional, or issue-specific international conferences and other gatherings. A committee of the national UFPJ Steering Committee reviews requests and when possible finds people from within the ranks of UFPJ to represent the coalition at such events. The subcommittee also makes sure to send greetings and solidarity statements to activities around the world, as appropriate and as requested. While this work does not consume much time or resources on our part it is essential in maintaining and expanding our international contacts, connections and cooperative efforts.

## **4) Linking War/Militarism and Global Warming/Climate Crisis**

The burgeoning interest in global warming and the climate crisis has started to translate into new activism, especially among young people and students. UFPJ endorsed and helped publicize the recent Step It Up 07, a day that saw some 1400 actions around the country. A number of UFPJ member groups, as well as other organizations, have begun discussions about a NO WAR, NO WARMING mobilization in the fall. We need to decide if/how UFPJ would relate to that mobilization, as well as other activities and projects. It should be pointed out that one of the central issues related to both militarism and the climate crisis is oil!!

### **5) Challenging U.S. Support for the Israeli Occupation of Palestinian Territories and Working for a Lasting Peace in the Middle East as a Region**

During UFPJ's first two years, a working group addressed this issue. The major work of that group was the development of the UFPJ policy statement, which has guided our work since then. The focus of UFPJ's work has been, and should continue to be, opposition to U.S. military, economic and political support for the Israeli occupation of the Palestinian territories. Much of our work on this issue has been in coordination with the U.S. Campaign to End the Israeli Occupation, and this should continue into the future. (The US Campaign is also a member group of UFPJ.) Now we must build on the activities that took place around the 40<sup>th</sup> anniversary of the Israeli occupation of the Palestinian Territories, and this has to include a major educational effort among and within UFPJ member groups.

### **6) Civil Liberties, Torture, Habeas Corpus, Etc.**

The hallmark of the "War on Terror" within the U.S. has been the assault on our most basic civil liberties. From the Patriot Act to wire tapping; from the round up and deporting of immigrants to assaults on Muslims, Arabs, Arab-Americans and South Asians; from torture to the undoing of Habeas Corpus...it's all part of the problem. A new working group would develop educational materials on these issues, making connections with other groups that focus primarily on these concerns, and develop specific ideas for program work that local groups, as well as the national coalition, can take up.

### **7) Impeachment**

George Bush, Dick Cheney and other top administration officials have committed impeachable offenses, and there is a growing movement demanding that Congress to action to impeach them. UFPJ supports the work in this area, recognizing that this is one strategy some activists are using to help end the war in Iraq. Given the other priorities of UFPJ as a national coalition, we suggest that while this is important work it not be considered a major focus on our work. UFPJ should provide information about the impeachment movement and help those groups that want to take this up find the coalitions and national organizations working on it.

## **TOOLS AND RESOURCES**

UFPJ would develop and share tools and resources for the priority campaign, and when possible for the other areas of work as well.

### **1) Fund Raising!!!**

We will develop ideas, resources, trainings and other ways to help local groups strengthen their fund raising work. In addition, as part of the national coalition, member groups of UFPJ will be encouraged, pushed, and cajoled to help support the coalition financially. Without the funds to support this movement we will never be able to accomplish even a fraction of our goals!

### **2) Strengthening Constituency-Based Organizing**

We will work with UFPJ member groups and the various bodies within UFPJ to develop specific and concrete plans to strengthen ties to and work with a number of constituencies:

- student/youth
- professional organizations
- labor
- community-based organizations
- immigrant rights groups
- religious and faith-based
- lesbian/gay/bisexual/transgender
- people of color
- women
- elders and retirees

### **2) Media Work**

Develop a media campaign on both the local and national levels to increase coverage of our activities, bring other voices into the media, and influence editorial positions in opposition to the war. This work will include developing sample press tools for local groups, trainings on how to work with local media as well as how to develop clear messages, and promoting media activism that challenges the mainstream media to tell the full story.

### **3) Resources for Organizing**

a - Educational materials: developing new talking points, fact sheets and other materials, as well as circulating pieces that other groups have produced.

b - From time to time, UFPJ (either a working group or the national structure) will put together and distribute “how to” resources related to specific campaigns or projects. This can range from how to do a fund raising drive to how to prepare for and organize a nonviolent direct action.

c - Anti-racism/anti-oppression resources posted on the website and sent to member groups, with some possible regional or local anti-racism trainings.

d - Several of the member groups of UFPJ from time to time organize speaking tours. Instead of UFPJ shouldering responsibility for tours, we can make a significant contribution to the success of tours being organized by specific groups. Our role would be to help get the word out, especially in those cities the tour is scheduled to stop in. We can also let member groups know how to find speakers on a range of issues.

e - In a similar way, it does not make sense for UFPJ as a national coalition to organize educational events, but we should provide support whenever possible for groups putting those together.

f - When logistically and financially possible, UFPJ leadership should travel to meet with and work with the local member groups of the coalition, as well as staying in touch with the national organizations that are part of the coalition.

### **4) Member Group Conference Calls**

UFPJ will continue periodically to convene both issue briefings and organizing meetings for our member groups via telephone conference calls or other appropriate (and affordable) technologies.

### **5) Website**

We will continue to develop the UFPJ website as a major tool and resource for member groups, other groups and organizations, and individuals.

### **6) Translating Our Materials**

We will make every effort to offer our organizing and educational materials in a number of different languages, especially Spanish and Arabic. When needed and possible, translations into other languages should also be made available.